



# **Safer Peterborough Partnership Plan 2011-14**

## **2013/14 Priorities**

## Safer Peterborough Partnership Plan 2013



### SAFER PETERBOROUGH PARTNERSHIP

### COMMUNITY SAFETY PRIORITIES 2013

(Part of the 2011-14 three-year Safer Peterborough Partnership Plan)

#### Our Vision Statement

**Peterborough Together: reducing crime, building safe and confident communities**

#### **1. Introduction**

The plan provides details of the Safer Peterborough Partnership's priorities for 2013/14.

**This does not replace the three-year Safer Peterborough Partnership Plan 2011-2014**, rather it should be read as an addendum representing a continuation of the three-year journey to reduce crime in our City. It is informed by the in-depth evidentially based 2012/13 Safer Peterborough Partnership Strategic Assessment.

It continues with the three-year plan's overall strategy and strengthens our approach in tackling the root causes of crime rather than reactively responding only to the symptoms. It also takes account of the impact of the country's austerity measures and public service reforms.

#### **2. Legislative Framework**

This plan is written in accordance with the responsibilities placed upon Community Safety Partnerships as set out within the Crime and Disorder Act 1998. It represents the annual refresh of the three-year plan as mandated within the above named Act.

Full details of the legislative framework can be found within section two of the aforementioned three-year plan.

#### **3. Three year priorities**

The three-year partnership plan identified three areas of overarching priority for its duration. These priorities will remain for the coming year; the Partnership will concentrate its resources on activity to support these priorities. The overarching priorities remain:

- **Reducing crime**
- **Tackling anti-social behaviour and hate crime**
- **Building stronger and more supportive communities**

### Safer Peterborough Partnership Plan 2013

The Partnership will continue to have only **one measurable target**: a 10 per cent reduction in victim based crime over the three year duration of the plan.

We will deliver that target by prioritising a number of themes where the Partnership can add real value. Each of these themes will be led by an identified member of the Partnership Board who will take responsibility for ensuring these themes make a positive contribution to the overall agenda of reducing crime and disorder. The Partnership will continue to support each of its statutory agencies in delivering their core functions.

We will continue to relentlessly monitor our performance against our peers and, by developing more in-depth local analysis, we will ensure:

- Continuous improvement;
- Closing the gap on our peers;
- Out-performing our most similar group's average crime rates.

A performance framework will support this single target and will continue to be reported to the Partnership Board on a monthly basis.

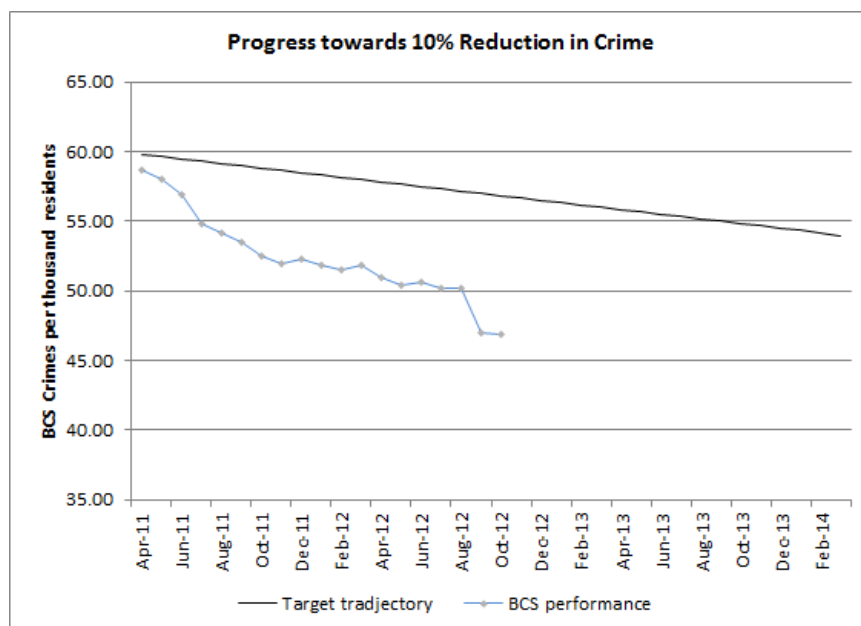
#### **4. Background**

This plan is informed by the 2012/13 Safer Peterborough Partnership Strategic Assessment which sets out a number of recommendations for continuing the fight against crime and continuing to make Peterborough a safer place.

The potential impact of the country's austerity measures, cuts to public sector budgets and welfare reform, coupled with significant changes to public service structures make 2013/14 an increasingly challenging year in maintaining our recent successes at reducing crime and disorder.

2012/13 saw crime continue to fall in Peterborough. However, the pace of reduction has slowed considerably and a new plateau seems to have been reached in levels of recorded crime. It will require thought, imagination and strengthened resolve to move over this plateau and continue our downward trend.

Peterborough ranks 48<sup>th</sup> highest nationally out of all 322 CSPs in England and Wales for crimes per thousand population. In 2009, when the Audit Commission raised significant concerns about crime levels in Peterborough, Peterborough was the 19<sup>th</sup> highest CSP in the country.



### **Safer Peterborough Partnership Plan 2013**

The three-year plan is clear that the Partnership will be committed to tackling the **underlying causes of crime and offending**, but **equally clear** that **those who continue** to break the law will be **targeted** with the full weight of the criminal justice system. It remains the Partnership's view that this approach will bring sustainable reductions in crime by preventing crime and escalation in offending further 'upstream'.

The Partnership will ensure that the direction of travel for community safety work in the City places the law abiding citizen at the heart of its approach and one of its priority work streams will reflect this. Work will be prioritised to ensure the City benefits from modern up-to-date services for victims.

The Partnership will therefore **continue to support** our statutory agencies in delivering their own core function but will co-ordinate and lead on the work where it feels it can **provide the biggest impact - that of prevention**.

Peterborough's Community Safety Partnership benefits hugely from the positive engagement of the City's largest social housing provider, Cross Key's Homes; Sodexo Justice Services who operate the privately run HMP Peterborough; and representatives from the voluntary sector. All add valuable contributions to the crime and disorder debate.

In addition, one of the country's first criminal justice based 'payment by results' initiatives operates within the City under the working title of The One Service. The One Service has engaged fully at a strategic board level and has embedded their work at a practical operational level with existing criminal justice providers.

The Partnership will continue to develop its multi-agency team approach to tackling the underlying causes of crime and it is these areas that will form the basis for continuing partnership activity for the coming twelve months.

True and sustainable change comes from within and as such the Partnership will continue to support the work of the Council in integrating its approach to neighbourhood management with the community safety agenda to improve the quality of life in each area and the Partnership supports the view that improving quality of life and equality of opportunity for all will reduce crime and anti-social behaviour. It fully embraces the broken window theory.

The integration of public health within the local authority adds an extra and important dimension in helping to tackle the long term effects of crime, as well as playing its part in preventing the opportunity for offending behaviour to deteriorate; in particular this will include developing further links with mental health and learning disability professionals in order that the most vulnerable victims and offenders gain the support they need.

The City continues to develop its Single Delivery Plan (SDP). The Partnership is committed to playing its part in moving the City forward by embracing the guiding principles of the SDP:

- Outcomes not organisations
- Tackling root causes
- Being innovative
- Embracing localism

Programme six of the Single Delivery Plan is dedicated to reducing crime and the Safer Peterborough Partnership Board will continue to act as the Programme Board for this area of work.

### **5. SAFER PETERBOROUGH PRIORITY WORKSTREAMS FOR 2013/14**

We will continue on our three year journey to reduce the number of victims of crime by supporting our partner agencies in delivery of their core roles and will prioritise our partnership work as follows:

## **Vulnerable People and Groups**

The Partnership will ensure that vulnerable people and groups, and those at risk of becoming vulnerable, are identified and supported appropriately and not disproportionately suffer as victims of crime.

This theme will be led by Wendi Ogle-Welbourn (Assistant Director, Children's Services, PCC) and Adrian Chapman (Head of Neighbourhoods, PCC)

We will do this by:

- Prioritising a role within the partnership delivery team to lead and co-ordinate services for victims within the City. This role will link with the Cambridgeshire-wide work being conducted by the Office of the Policing and Crime Commissioner in readiness for the commissioning of victims services from 2014 onwards.
- Prioritising work within the partnership delivery team as Connecting Families Programme 'Connectors'. Both of the above roles will work alongside the City's Anti-Social Behaviour team ensuring that victims of ASB are included in such support work.
- Ensuring the Partnership actively contribute to the work led by Adult Social Care (Safeguarding Vulnerable Adults) and Children's Social Care (Safeguarding Children).
- Ensuring that the Partnership have more visibility and active involvement in supporting the work around Child Sexual Exploitation by the appointment of a Domestic Abuse & Sexual Violence Co-ordinator who will also lead on this area of work for the partnership delivery team.
- Developing a solid understanding of the potential impact of welfare reform upon crime and the effect this may have on performance and regularly reporting this as part of the Partnership performance framework.
- Ensuring that the Partnership strengthens its work and support of Neighbourhood Watch and other community groups and associations in order that those vulnerable in the community have greater support.
- Forge greater operational links across the various programmes with colleagues from Children's Services, in particular the Youth Offending Service.
- Scrutinising shoplifting as a specific theme as an indicator of the potential impact of welfare reform.
- Work together with businesses against crimes, including the Business Against Crime Scheme, to help develop and deliver the most effective strategies for gathering knowledge of shoplifting and its perpetrators.
- Work together with soon to be established Credit Union and other charitable organisations to ultimately mitigate any increasing trends of shoplifting arising from the impact of welfare reform.

## **Anti-Social Behaviour /Quality of Life and Road Safety Services**

The Partnership will prioritise work around ASB and quality of life issues within the City; cognisant of the 'broken window theory'. Analysis has shown that there are clear correlations between ASB, criminal damage, alcohol related issues and deprivation; in addition looking more holistically at quality of life incidents, as opposed to looking at these issues in isolation, provides the opportunity

### **Safer Peterborough Partnership Plan 2013**

to make real savings in terms of the time taken by different teams to address problems which may have been identified to more than one agency.

This theme will be led by Paul Phillipson (Executive Director Operations, PCC) and Councillor Irene Walsh (Cabinet Member for Safety and Cohesion, PCC)

We will do this by:

- Developing a City-wide anti-social behaviour strategy and development plan led by the Board.
- Continuing to develop robust case management of individual cases and an intelligence led approach to the identification of emerging trends.
- Improve and develop data sharing as a priority.
- The ASB task and finish group should be reinstated and be the lead group for developing the approach to ASB
- ASB will be a standing performance item at monthly board meetings.
- Continuing to deliver Road Safety Services within the Partnership delivery team to ensure that the numbers of those killed or seriously injured on the City's roads are reduced.
- Developing the City's road safety services through a specific road safety task and finish plan that is reported to the Board on a quarterly basis or at whatever other intervals the Board feel necessary.

### **Integrated Offender Management**

The Partnership will continue to support the view that a relatively small number of individuals have a disproportionate impact upon crime levels in the City and that targeted work with these individuals will have the biggest impact upon levels of recorded crime. Thus, the Partnership will continue to develop the integrated approach to offender management.

This theme will be led by Mike Dyson (Assistant Chief Probation Officer, Cambridgeshire and Peterborough Probation Trust)

We will do this by:

- Integrated Offender Management will continue to have its own task and finish group reporting dually to the Cambridgeshire-wide CCJB IOM Strategic Group and to the SPP. The group will continue to work for opportunities for better case management tools and co-location.
- Ensuring continued work on the Performance Framework and more specifically on the Outcome Tool to assess which interventions are most effective and identify any gaps in meeting offender needs.
- Developing further the work with JobCentre Plus to address the impact of the welfare reforms for the offenders, and the potential impact on their offending behaviour.
- Supporting the work of the Probation Trust through proposed Government changes.
- The Partnership should ensure that the work being developed to ensure an increase in capacity for access to mental health services for victims and offenders continues.

## Safer Peterborough Partnership Plan 2013

- Performance of the Integrated Approach to Offender Management will be reported to the Board on a quarterly basis

### **Domestic Abuse**

The Partnership will continue to prioritise, develop and improve the City's response to Domestic Abuse.

This theme will be led by Paul Phillipson (Executive Director Operations, PCC) supported by Karen Kibblewhite (Safer Peterborough Manager, Cutting Crime, PCC)

We will do this by:

- Developing a joined-up City-wide approach to domestic abuse through the Domestic Abuse Governance Board.
- Increasing the capacity of the services in line with the Domestic Abuse Needs Audit 2012, and continue to review and develop services for both perpetrators, and for children and young people.
- Prioritising funding to employ a Domestic Abuse & Sexual Violence Co-ordinator to lead this work.
- Learning the lessons from any Domestic Homicide Reviews in order to ensure improvements in service delivery
- Undertaking further work with all partners to ensure that data they collect in relation to domestic abuse is in a compatible format so a clear picture to the extent of the issue in Peterborough can be developed.

### **Reducing the Harm caused by Substance Misuse**

The Partnership will continue to support the development and delivery of high class modern drug and alcohol services for the City based upon the latest Government drug and alcohol strategies.

This theme will be led by Gary Goose (Safer Peterborough Strategic Manager and Chair JCG) supported by Karen Kibblewhite (Safer Peterborough Manager, Cutting Crime, PCC)

We will do this by:

- Continually monitoring the performance of drug and alcohol delivery services within the City; holding them and ourselves to account for performance.
- Report back performance on a quarterly basis to the Board or at any other intervals they see fit.
- Develop services further through a comprehensive treatment plan reported to and agreed by the Board.
- Ensure that drug and alcohol providers are included in other complimentary harm reduction schemes such as IOM, ASB and Connecting Families

### **Dwelling Burglary**

The Partnership will continue to prioritise burglary as a core indicator of levels of serious acquisitive crime. We will support work that drives down burglary further.

This theme will be led by Dan Vajzovic (District Policing Commander)

We will do this by:

- Burglary offenders will continue to be prioritised within the Integrated Offender Management Scheme.
- Burglary suspects will be tested where appropriate for drugs at point of entry into the criminal justice system.
- The Partnership continuing to offer support as necessary to the police in support of the victims of burglary.

### **Violent Crime linked to the Night-Time Economy.**

The City will continue to prioritise its response to violent crime and in particular violent crime linked to the night-time economy.

This theme will be led by the City Council's City Centre team.

We will do this by:

- Undertaking full analysis of violent crime to ensuring a proper understanding of the amount of violent crime linked to the night time economy, the use of the Police marker by the Constabulary to indicate violence in a licensed premise should be improved.
- Taking the lead role in ensuring that violence in the City Centre and otherwise linked to the night-time economy is reduced. That activity across partners is balanced and that the City compliments the need to improve the vibrancy and economy of the City Centre with the need for people to be safe and feel safe.

### **Racially Aggravated Offences and Hate Crime**

The Partnership will continue to recognise the special impact of racially aggravated offences and hate crime in all its forms.

This theme will be led by M J Ladha (Chief Executive of Peterborough Racial Equality Council)

We will do this by:

- Prioritising funding to appoint a new role to lead on Anti-social behaviour/hate crime and victim services.
- Carrying out further, in-depth analysis around all prejudicial incidents and crimes across the city to provide more detailed insight. Developing a more comprehensive performance framework that is reported back to the Board on a quarterly basis or at intervals decided by the Board.



### **Safer Peterborough Partnership Plan 2013**

- Raising awareness of reporting – through Open Out Scheme/ effective network of reporting centres that in the victim's perception can be trusted.
- Improving our knowledge from schools.

### **Sustainability, Performance, Value for Money and Communication**

The Partnership recognises the drivers that pose a potential threat to sustainability of current structures and will look to increase sustainability in order to maintain and improve the City's safety and feelings of safety.

This theme will be led by Nick Leader (Governor, HMP Peterborough) and Gary Goose (Safer Peterborough Strategic Manager)

We will do this by:

- Continuing to work together as a cohesive partnership; one that is flexible, adaptable and responsive to changing need and demand.
- Looking at different operating models, including greater co-operation with other areas; in order to maintain sustainability of service in the years ahead.
- Developing the partnership performance framework to include all available data and that where there are gaps in local data the Partnership influences closure of those gaps.
- The Partnership should continue to fund the specific partnership analyst post.

## **6. CONCLUSION**

In conclusion, this plan sets out the Safer Peterborough Partnership's desire to make real and long lasting positive improvements to the safety and perceptions of safety within our City. It is innovative in that it does not simply concentrate on traditional categories of crime; but does that in the knowledge that this approach is already making real change in the city and in with belief in the City's preventative agenda.

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